

**TOP SECRET**

THE SECRETARY OF DEFENSE  
WASHINGTON

AUG 29 1951

027701

MEMORANDUM FOR THE SECRETARY OF THE ARMY  
SECRETARY OF THE NAVY  
SECRETARY OF THE AIR FORCE

SUBJECT: Appraisal of Capabilities of Psychological  
Operations in Department of Defense

In order to appraise the capabilities of the Department of Defense in carrying out its responsibilities for psychological operations as contemplated in the President's Directive of 4 April 1951, information is required relative to the status and activities of psychological operating agencies of the Departments. The information desired should make clear the general concepts, principles and objectives underlying the basic directives in your Department which prescribe missions, organization, training and plans affecting "cold war" psychological operations and preparations for psychological warfare.

In order that the information received may serve this purpose and be in uniform sequence, it is requested that you furnish the information included in the following items, numbered as listed herein:

1. Definitions - State your definition, source of definition (if known) and authority therefor, of the following:

- a. Psychological warfare
- b. Unconventional warfare
- c. Special operations
- d. Covert operations
- e. Special forces
- f. Underground resistance
- g. Guerrillas

2. If the definitions lack consistency, clarify by stating how you differentiate between psychological warfare and unconventional warfare; between unconventional warfare and special operations.

3. Missions.

- a. Psychological warfare mission or missions assigned to your PW Division or analogous staff element, and

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authority from which mission is derived - i.e. statutory, SEC, or departmental. (Enclose pertinent Directives and Special Regulations).

b. Same as above for major PW operational units.

4. Briefly outline your training and instruction programs, including notation of courses in civilian institutions and service schools.

5. List official field manuals and text books being used or under preparation, and enclose copies of those in use. (Do not include minor instructional pamphlets or collateral reading material).

6. List the PW projects by civilian research organizations being supported, with brief statement of purpose of each.

7. List the PW tactical units, and units of "special forces" under staff supervision of your PW organization, now organized or provided in authorized mobilization Force Tabs. Include copies of T/O's.

8. State concept of your responsibilities under SEC 59/1, as modified by the President's Directive of 4 April 1951, and the nature of your collaboration with the Psychological Operations Coordinating Committee (POC) of the Department of State.

9. State concept of your responsibilities deriving from the President's Directive of 4 April 1951 (creating the POC).

10. State your concept of responsibilities which should be assigned to your Department in War Plans for the conduct of activities covered by definitions in sub-paragraphs b, c, and d of paragraph 1 above.

**G. G. MARSHALL**

cc: JCS  
PEB  
CIA

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